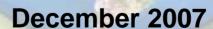


LEARNED
SECTORAL HANDBOOKS



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UNIFIED ACTION SECTORAL HANDBOOKS

- Who? JFCOM and Center for Army Lessons Learned partnership
- What? Co-develop a set of sectoral handbooks, with input from relevant and affected civilian and military agencies, to guide military support to selected R & S missions
 - JFCOM: Operational Level (Planning Guidance to COCOM and JTF Staffs)
 - CALL: Tactical Level (TTPs for implementation)
- Why? Straightforward advice to military planners and onthe-ground implementers what they need to know about civilmilitary operations across the sectors described in the handbooks



HANDBOOK GUIDANCE

- Cross reference to U.S. State Department Essential Task Matrix to ensure alignment and facilitate improved interagency coordination
- Align with ongoing concept development in SSTRO, Cooperative Security Engagement, IW, JUO, and more
- The customer is military -- handbooks will support better interagency coordination, but intended for military planning
- Must be applicable outside of Iraq and Afghanistan
- Not doctrinal, but JFCOM J7 participating
- Spiral Development for quick fielding: Chapters should stand alone
- Chapter will also have lessons observed, case studies and vignettes, references to military concepts and doctrine, key questions for the planner, and other resources and references.
- Unclassified





SECTORAL HANDBOOK TOPICS

Rule of Law and Security Sector Governance

Defines the "Rule of Law" in functional terms across the spectrum of policing, governance and prisons; explains the interrelationships between ROL, Governance, and Security, and provides templates and tools for operational planning and execution.

Governance: Handbook on State-Building and Elections

Provides guidance on military support to political stabilization and reconstruction missions including Executive and Legislative Capacity-Building and Strengthening; Elections & Political Competition; Media Institutional Development; Key USG, IO and NGO Stakeholders and Partners; Assessments and Tools; and special issues (Anti-Corruption; Political Reconciliation; Ungoverned Spaces and Safe Havens).

Economic Normalization and Restoration

Defines operational actions which set the stage for the security and stability so that economic development can happen. Includes conducting comprehensive economic assessment, employment and business generation, trade, agriculture, financial sector, legal and regulatory transformation.

Essential Services and Critical Infrastructure

Defines the critical services needed to sustain civilian populations during stabilization operations, the infrastructure needed to provide such services, and the appropriate role military forces can play to enable service delivery.

Note: Strategic Communication JIC under development; SSR CONOP under development





ESSENTIAL SERVICES & INFRASTRUCTURE SUMMARY

- Scope & Intent
- Background; identifying essential services
 - Transportation infrastructure, energy, emergency services, health & sanitation, water, communications networks, other (edu?)
- Potential missions & mission analysis
- Military authorities, roles & responsibilities
- Military capabilities & limitations
- Cross-cutting themes*
- Pre-mission assessments and metrics
- Stakeholders and key non-military planning partners



CROSS-CUTTING THEMES

- Corruption
- Governance
- Information Operations / Knowledge Management / Strategic Communication
- Resources
- Capacity Development / Institutions
- Accountability
- Metrics





UA SECTORAL HANDBOOKS:

WHERE ARE WE NOW?

- Preliminary workshop in September '07
- Early project socialization
- Identifying POCs/SMEs and developing consultative support agreements with potential partners
 - Recently brought people in to work on the handbooks (USJFCOM J9)
 - Currently establishing rough timelines, work breakdown schedules, and production plans for the handbooks
- Produced rough outline of each of the sectoral handbook topics
 - Some handbooks are further along than others (i.e. RoL)





SECTORAL HANDBOOK TOPICS:

POINTS OF CONTACT

- Rule of Law and Security Sector Governance
 - Michelle A. Hughes, Esq., USJFCOM J9 Interagency Division email: michelle.hughes@je.jfcom.mil, phone: (757) 203-3441
- Governance: Handbook on State-Building and Elections
 - Dr. Deborah Alexander, USJFCOM J9 Interagency Division email: drdeborahalexander@hotmail.com, phone: (703) 416-4310
- Economic Normalization and Restoration
 - Constantine Xefteris, USJFCOM J9 Interagency Division email: <u>constantine.xefteris@je.jfcom.mil</u>, phone: (757) 203-3452
- Essential Services and Critical Infrastructure
 - Mr. Dick McCrillis, USJFCOM J9 Interagency Division email: <u>richard.mccrillis@je.jfcom.mil</u>, phone: (757) 203-3439
 - Mr. Cliff Aims, USJFCOM J9 Interagency Division email: <u>clifford.aims@je.jfcom.mil</u>, phone: (757) 203-3450
- Coordinator, Handbook Initiative (USJFCOM)
 - Mr. Ben Osborn, USJFCOM J9 Interagency Division email: benjamin.osborn@je.jfcom.mil, phone: (757) 203-3336

Center for Army Lessons Learned (CALL) POC

Mr. Dave Futch, CALL, email: dave.futch@us.army.mil, phone: (913) 684-5157



Questions

