



***UNIFIED ACTION***  
***USJFCOM AND CENTER FOR ARMY LESSONS***  
***LEARNED***  
***SECTORAL HANDBOOKS***

**December 2007**

DISTRIBUTION STATEMENT A  
Approved for public release.  
Distribution is unlimited.

## UNIFIED ACTION SECTORAL HANDBOOKS

- **Who?** JFCOM and Center for Army Lessons Learned partnership
- **What?** Co-develop a set of sectoral handbooks, with input from relevant and affected civilian and military agencies, to guide military support to selected R & S missions
  - JFCOM: Operational Level (Planning Guidance to COCOM and JTF Staffs)
  - CALL: Tactical Level (TTPs for implementation)
- **Why?** Straightforward advice to military planners and on-the-ground implementers what they need to know about civil-military operations across the sectors described in the handbooks



## HANDBOOK GUIDANCE

- Cross reference to U.S. State Department Essential Task Matrix to ensure alignment and facilitate improved interagency coordination
- Align with ongoing concept development in SSTRO, Cooperative Security Engagement, IW, JUO, and more
- The customer is military -- handbooks will support better interagency coordination, but intended for military planning
- Must be applicable outside of Iraq and Afghanistan
- Not doctrinal, but JFCOM J7 participating
- Spiral Development for quick fielding: Chapters should stand alone
- Chapter will also have lessons observed, case studies and vignettes, references to military concepts and doctrine, key questions for the planner, and other resources and references.
- Unclassified



# SECTORAL HANDBOOK TOPICS

- **Rule of Law and Security Sector Governance**

Defines the “Rule of Law” in functional terms across the spectrum of policing, governance and prisons; explains the interrelationships between ROL, Governance, and Security, and provides templates and tools for operational planning and execution.

- **Governance: Handbook on State-Building and Elections**

Provides guidance on military support to political stabilization and reconstruction missions including Executive and Legislative Capacity-Building and Strengthening; Elections & Political Competition; Media Institutional Development; Key USG, IO and NGO Stakeholders and Partners; Assessments and Tools; and special issues (Anti-Corruption; Political Reconciliation; Ungoverned Spaces and Safe Havens).

- **Economic Normalization and Restoration**

Defines operational actions which set the stage for the security and stability so that economic development can happen. Includes conducting comprehensive economic assessment, employment and business generation, trade, agriculture, financial sector, legal and regulatory transformation.

- **Essential Services and Critical Infrastructure**

Defines the critical services needed to sustain civilian populations during stabilization operations, the infrastructure needed to provide such services, and the appropriate role military forces can play to enable service delivery.

- **Note:** Strategic Communication JIC under development; SSR CONOP under development



# ESSENTIAL SERVICES & INFRASTRUCTURE

## SUMMARY

- Scope & Intent
- Background; identifying essential services
  - Transportation infrastructure, energy, emergency services, health & sanitation, water, communications networks, other (edu?)
- Potential missions & mission analysis
- Military authorities, roles & responsibilities
- Military capabilities & limitations
- Cross-cutting themes\*
- Pre-mission assessments and metrics
- Stakeholders and key non-military planning partners



## **CROSS-CUTTING THEMES**

- Corruption
- Governance
- Information Operations / Knowledge Management / Strategic Communication
- Resources
- Capacity Development / Institutions
- Accountability
- Metrics



## UA SECTORAL HANDBOOKS:

### WHERE ARE WE NOW?

- Preliminary workshop in September '07
- Early project socialization
- Identifying POCs/SMEs and developing consultative support agreements with potential partners
  - Recently brought people in to work on the handbooks (USJFCOM J9)
  - Currently establishing rough timelines, work breakdown schedules, and production plans for the handbooks
- Produced rough outline of each of the sectoral handbook topics
  - Some handbooks are further along than others (i.e. RoL)



# SECTORAL HANDBOOK TOPICS:

## POINTS OF CONTACT

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# *Questions*

